

Standards & Discipline: “Choosing the Harder Right Over the Easy Wrong” Written Case Study

Facilitator: Reading the Case Study twice often ensures that participants are prepared to discuss the issues.

Facilitator’s Summary: Standards and discipline, when properly established and practiced, are essential to decision making. During change-of-command inventories, the outgoing commander and supply sergeant are faced with temptation to choose the easier wrong.

Notes:

- Could this commander have made a wrong decision – or was every option satisfactory?
 - How does the outgoing commander’s desire display his standards of discipline?
 - How does this make for a difficult transition to a new command climate for the incoming commander?
 - Have your group write down the Army policies and what they state in regard to property accountability in your organization.
- NCOs are primary in maintaining and enforcing standards and discipline. Did the supply sergeant have a responsibility to correct this observed failure of discipline? Why?
 - To whom does the supply sergeant owe more loyalty?
- How did the incoming commander’s decision set a new standard?